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Remarks:

Harry - Any views?

Executive Secretary

Executive Secretary
6 December 1982

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NSA Review Completed.

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## NATIONAL FOREIGN INTELLIGENCE BOARD

3 December 1982

NOTE FOR:
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FROM:

Walter Elder

Executive Secretary

SUBJECT: Attached Letter from LTG Faurer

- 1. I am the sole recipient to date.
- 2. I suggest you may want to consider asking Harry Fitzwater, for example, for his views before we ask for comments by the Board principals.
- 3. I have given a copy to the Director, ICS, to alert him to the suggestion of "a community-shared budget."

WALTER	ELDED	
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cc: D/ICS

STAT



## NATIONAL SECURITY AGENCY

FORT GEORGE G. MEADE, MARYLAND 20755

82-13334

Serial: N1387 2 December 1982

MEMORANDUM FOR THE NATIONAL FOREIGN INTELLIGENCE BOARD

SUBJECT: A Community-Shared External Training Retreat Facility

- l. I would like to suggest, as a subject for study and review by the members, the possibility of having a piece of property which could be used by all NFIB members for purposes of classified external training or organizational retreats.
- 2. I am increasingly convinced that being able to sequester a group or work unit to focus exclusively, and often intensively, on a problem or topic, has a far more beneficial result than trying to accomplish the same mission in the day-to-day work environment. While I have been using this technique as often as possible, my sessions have generally had to be limited to unclassified subjects.
- 3. The problem we face, and one which is presumably common to most NFIB member organizations, is the availability of facilities suitable for sensitive deliberations. Unclassified meetings can be held in any number of locations, but there are only a limited number of facilities which can accommodate any level of classified discussion.
- 4. In envisioning a functional facility certain desirable features come to mind. For example, to be practical the facility should be close to Washington (no more than an hour to an hour and a half drive) but sufficiently out of the way that it does not attract undue attention; should have full room and board accommodations for thirty to forty people; should have a small, permanent support staff; and should have a common room large enough for the entire assemblage as well as smaller rooms for working group activities.
- 5. Although the acquisition and maintenance costs are probably higher than most member organizations wish to sustain individually, I believe that a community facility, with a community-shared budget, might be a feasible solution.

LINCOLN D. FAURER Lieutenant General, USAF

Director